



MINUTES OF THE QUARTERLY BOARD MEETING
DEFENSE BUSINESS BOARD
April 19, 2012

The Defense Business Board (DBB) is a federal advisory committee within the Department of Defense (DoD) operating pursuant to the Federal Advisory Committee Act of 1972, the Government in Sunshine Act of 1976, and other appropriate federal regulations. The DBB meets quarterly and held its third public session for fiscal year 2012 on April 19, 2012 from 9:00 AM to 11:00 AM in the Pentagon, Washington, D.C.

DBB Members (voting)

Goodman, John (Chairman)
Ronald, Mark (Vice Chairman)
Amandi, Fernando
Chao, Pierre
Cohen, Bonnie
Gross, Pat
Immergut, Mel
Langstaff, David
Powell, Ned
Punaro, Arnold
Spencer, Richard
Stein, Bobby
Toll, Bob
Vashistha, Atul
Walker, Kevin
Wright, Joe
Zoeller, Jack

DBB Senior Fellows (non-voting)

Albert, Neil
Cook, Fred
Kimsey, Jim
Phillips, Bill

DBB Consultants (non-voting)

Carns, Michael
Clark, Vernon
Kern, Paul
Warner, Leigh

DBB Observers (non-voting)

Dodaro, Gene, Government Accountability Office (GAO)
Peroff, Kathy, Office of Management and Budget (OMB)
St. Laurent, Janet, Government Accountability Office (GAO)



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DBB Staff Support (non-voting)

Ferguson, Phyllis, Director
Bohn, Michael, Deputy Director
Bisett, Chris, Staff Assistant
Curran, Jack, COL, USA, Military Assistant
Duffy, Debora, Staff Assistant
Duffy, Matthew, CDR, USN, Military Assistant
Keating, Kelsey, Program Analyst
Lengel, Ed, Lt Col, USAF, Military Assistant
McPhillips, Chris, LtCol, USMC, Military Assistant

Public Session Attendees

Gordon, Kristen, OSD Policy
Guthridge, George, OSD AT&L
Hansen, Ann, Defense Policy Board
McTigue, Jr., James, GAO
Meadows, Kate, LCDR, USN, OSD Public Affairs
Mishury, Jordana, Inside the Pentagon
Rooney, Jo Ann, USD(P&R)
Stewart, James, Maj Gen, USAF, RFPB
Tilghman, Andrew, Defense News
Wilson, Lauren, Pace LLP
Weisgerber, Marcus, Defense News

PUBLIC SESSION

At 9:00 AM, Phyllis Ferguson, Designated Federal Official, opened the public session and introduced the members of the public.

Deliberation of Task Group Recommendations

Mr. John Goodman, DBB Chairman, introduced Mr. Ned Powell, Task Group Chair for *Employing Our Veterans: Expediting Transition through Concurrent Credentialing*.

Mr. Powell introduced the participants serving on the Task Group study; Richard Spencer, who served as Vice Chair, Fernando Amandi, Madelyn Jennings, and Fred Cook. Mr. Powell described the terms of reference, assumptions, guiding principles, findings, observations, and draft recommendations. It was noted by Mr. Powell that OUSD(P&R) has efforts ongoing to assist uniformed Service members as they depart their military service and enter the job market and that the DBB study differed from those efforts in that the study seeks concurrent credentialing while Service members experience military training. Mr. Amandi assisted in answering a question regarding what some of the states are currently doing regarding credentialing. Mr. Spencer provided amplification on the impact to the Military Services. Mr. Powell presented four draft recommendations for a vote by the full Board. DBB Observers Ms. Kathy Peroff, Deputy Associate Director for National Security, OMB, and Gene Dodaro, Comptroller General, GAO, both commented that the study was aligned with similar but not duplicative studies inside their



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organizations and commented positively on the study's draft recommendations. Mr. Goodman, Chairman of the Board, called for a motion to vote and received a motion and a second. There was no opposition and the Board Members approved the recommendations.

Mr. John Goodman, DBB Chairman, introduced Gen Arnold Punaro, USMC (Ret.), Task Group Chair for *Linking and Streamlining the Defense Requirements, Acquisition, and Budget Processes*.

Gen Punaro introduced the participants serving on the Task Group study: Bill Phillips, Dr. Dov Zakheim, ADM Vern Clark, USN (Ret.), Gen Mike Carns, USAF (Ret.), and GEN Paul Kern, USA (Ret.). Gen Punaro described the terms of reference assumptions, guiding principles, findings, observations, and eight draft recommendations. Questions were posed to the Task Group concerning process ownership, implementation timeframes, and incentives. DBB Observers Ms. Kathy Peroff, Deputy Associate Director for National Security, OMB, supported the draft recommendations and the intended outcomes. Mr. Gene Dodaro, Comptroller General, GAO, commented that the study was aligned with similar but not duplicative studies inside their organizations and commented positively on the study's draft recommendations in particular regarding cyber security and critical infrastructure. Mr. Goodman asked for a motion to vote and received a motion and a second. There was no opposition and the Board Members approved the recommendations.

Task Group Updates

Mr. John Goodman, DBB Chairman, introduced Jack Zoeller, Task Group Chair for *Leveraging Public-Private Collaboration to Augment the Department of Defense's Mission*.

Mr. Zoeller introduced the Task Group members; AMB Barbara Barrett, Mel Immergut, Philip Odeen, and Atul Vashistha. Mr. Zoeller also provided briefing slides and a concise Task Group update including the purpose of the study, background information on public-private collaborations, progress to date, observations, lesson learned examples, findings, and next steps. The Task Group will provide its draft recommendations to the full Board during the July 2012 meeting.

Ms. Ferguson closed the public session.

END OF PUBLIC SESSION

ADJOURNMENT

Mr. Goodman adjourned the DBB's April 19, 2012 public session at 11:00 AM.

I hereby certify, to the best of my knowledge, the foregoing minutes are accurate and complete.

A handwritten signature in cursive script that reads "John B. Goodman".

John Goodman
Chairman
Defense Business Board