

DEFENSE BUSINESS BOARD AUGUST 2024 QUARTERLY MEETING

AGENDA --- Day 1 ---THURSDAY, AUGUST 1, 2024

Pentagon Library Conference Center, Room B7

CLOSED SESSION

- 8:45 8:50 AM Begin Closed Session Ms. Cara Allison Marshall, Designated Federal Officer (DFO)
- 8:50 9:00 AM Chair's Welcome Hon. Deborah James
- 9:00 10:15 AM *Classified Discussion* on Supply Chain Risk Management Understanding Threats to the Defense Supply Chain Mr. Paul Cromwell, Deputy Division Chief and Mr. Chris Diehl, Senior Intelligence Officer, both from the Supply Chain Risk Management–Threat Analysis Center

Mr. Cromwell and Mr. Diehl will present a current analysis of Department of Defense (DoD) supply chain vulnerabilities and risk assessments.

10:15 – 11:00 AM *Classified Discussion* on Strategic Initiatives to Enhance Advanced Technology Integration – Gen. Charles Q. "CQ" Brown, Jr., Chairman of the Joint Chiefs of Staff

The Chairman of the Joint Chiefs of Staff will discuss strategic initiatives to enhance the integration of advanced technologies, such as artificial intelligence, cybersecurity, and autonomous systems into defense operations, addressing how these innovations can improve operational readiness, streamline logistics, and ensure the United States maintains a position of relative advantage in Great Power Competition.

11:00 – 11:30 AMClassified Discussion on DoD Current Affairs – Hon. Lloyd Austin, Secretary of DefenseThe discussion with Secretary Austin will focus on the state of the current global security
environment and its implications for current and future business operations.

U.S. Department of State

3:00 – 4:30 PM *Classified Discussion* on the U.S. Department of State (DoS) Business Operations and the Management of Challenging Foreign Policy Issues – Dr. Richard R. Verma, Deputy Secretary of State for Management and Resources

This classified discussion will explore best business practices from the Department of State (DoS) that may be applicable to the DoD, with a focus on how both agencies align business practices to achieve better outcomes for national security stakeholders. Dr. Verma will also provide insights into the DoS's management of foreign policy issues and their impact on the DoD's efforts to support the National Defense Strategy.



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AGENDA --- Day 1, continued ---THURSDAY, AUGUST 1, 2024

Navy Executive Mess, Room 4D728

5:30 – 7:00 PM *Classified Discussion* on Preparing the DoD for an Orderly Transition to the Next Administration – Hon. Kathleen Hicks, Deputy Secretary of Defense

This discussion will involve how the Deputy Secretary and other key officials plan for and manage a transition between administrations. The Deputy Secretary will provide insights on how the Department plans to solidify progress on key initiatives.

7:00 PM Adjourn Closed Session – Ms. Cara Allison Marshall, DFO

--- Day 2 ---FRIDAY, AUGUST 2, 2024

Pentagon Library Conference Center, Room B7

CLOSED SESSION

- 9:00 9:10 AM Begin Closed Session Ms. Cara Allison Marshall, DFO
- 9:10 9:15 AM Chair's Welcome Hon. Deborah James
- 9:15 9:45 AM *Classified Discussion* on Defense Business Board "Reoccurring Themes"– Hon. Kathleen Hicks, Deputy Secretary of Defense

Having conducted several studies during their tenure, the Defense Business Board ("the Board") has mentioned the commonality of some findings and recommendations across multiple reports. This discussion will provide an opportunity for the Deputy Secretary to ask the Board to provide their private industry perspective on common findings and their views on the most important recommendations for the Department to tackle.

9:45 AM Adjourn Closed Session – Ms. Cara Allison Marshall, DFO

OPEN SESSION

- 9:45 9:50 AM Begin Open Session Ms. Cara Allison Marshall, DFO
- 9:50 9:55 AM Chair's Welcome Hon. Deborah James



DEFENSE BUSINESS BOARD AUGUST 2024 QUARTERLY MEETING

AGENDA --- Day 2, continued ---FRIDAY, AUGUST 2, 2024

Pentagon Library Conference Center, Room B7

9:55 – 10:45 AM Discussion on the Progress of Talent Management Initiatives – Hon. Ashish S. Vazirani, Performing the Duties of the Under Secretary of Defense for Personnel and Readiness and Mr. Brynt Parmeter, DoD Chief Talent Management Officer

> This discussion will offer an update on the progress achieved during the inaugural year of the Chief Talent Management Office, along with outlining the organizational structure and key talent management initiatives within the Office of the Under Secretary of Defense for Personnel and Readiness.

- 10:45 10:55 AM Break
- 10:55 11:30 AM Subcommittee Update on the 'Communicating in Large Organizations' Study Mr. Matthew Daniel and Hon. Dave Walker, Co-Chairs, Talent Management, Culture, & Diversity Advisory Subcommittee

During this session, the subcommittee will brief the Defense Business Board on the findings, observations, and recommendations it has compiled thus far as part of the study on best practices to effectively communicate in large organizations. The subcommittee expects to brief the final study in September 2024.

11:30 AM Adjourn Open Session – Ms. Cara Allison Marshall, DFO

CLOSED SESSION

11:30 – 11:35 AM Begin Closed Session – Ms. Cara Allison Marshall, DFO

11:35 AM – 12:30 PM *Classified Discussion* on Software Modernization Reform Initiatives – Hon. Gabe Camarillo, Under Secretary of the Army

Hon. Gabe Camarillo will provide insight into the Army's new policy to institutionalize modern software development approaches across the Army, along with the opportunities and obstacles to expand software reform across the DoD enterprise.

12:30 PM Adjourn Closed Session – Ms. Cara Allison Marshall, DFO

-- End of Quarterly Meeting --