

The Defense Business Board (DBB) is a federal advisory committee within the Department of Defense (DoD) operating pursuant to the Federal Advisory Committee Act of 1972, the Government in Sunshine Act of 1976, and other appropriate federal regulations. The DBB meets quarterly and held its second public session for fiscal year 2015 on July 23, 2015 from 1:45 PM to 3:00 PM in room 3E863 in the Pentagon, Washington, D.C.

DBB Members (voting)

Trudell, Cynthia (Vice Chairman)
Killefer, Nancy (Vice Chairman)
Bovin, Denis
Cox, Howard
Glover, Taylor
Langstaff, David
Levin, Lon
Michael, Emil
O'Connor, John
Odeen, Phil
Phillips, William
Punaro, Arnold
Ronald, Mark
Swanson, Bill
Walker, Kevin
Werfel, Danny
Wright, Joe
Zoeller, Jack

DBB Members (non-voting)

Michael Bayer (Chairman)
Apgar, Sandy
Hultin, Jerry
Vashishta, Atul

DBB Consultants (non-voting)

Sally Donnelly

DBB Ex-Officios (non-voting)

Berrick, Cathy, Government Accountability Office
Dodaro, Gene, Government Accountability Office
Evans, Eric, Defense Science Board
Sandy, Mark, Office of Management and Budget

DBB Staff Support (non-voting)

Laster, Roma, Director
Bridges, Webster, Deputy Director
Kotulan, Linda, COL, USA, Military Representative
Mounts, Shelby, CAPT, USN, Military Representative
Cianciolo, Anthony, Lt Col, USANG, Military Representative
Keating, Kelsey, Program Analyst

Public Session Attendees

7 members from the public attended the session.

PUBLIC SESSION

At 1:40 PM, Roma Laster, Designated Federal Official, opened the public session and introduced the members of the public.

Presentation of Task Group Updates

Mr. Michael Bayer, DBB Chairman, introduced Mr. Joe Wright, Task Group Chair for *Best Practices in Real Property Management*.

Mr. Wright gave an overview of the study's scope and objectives. Mr. Wright described the overall tasking from the Deputy Secretary of Defense, emphasized the areas the study will not address (e.g., Base Realignment and Closure, Commissaries, etc.), and remarked on the breadth of DoD's real property portfolio. He then commented on the Secretary of Defense's authorities under Title X, and introduced the other members of the Task Group to speak on their sub-taskings. Mr. Danny Werfel discussed the objectives of his sub-tasking on owned vs. leased property, and Mr. Kevin Walker discussed the objectives of his sub-tasking on joint basing and services provided to installations. Mr. Wright concluded the remarks and noted that the final recommendations would be presented for deliberation and vote at the DBB's January 2016 meeting.

Deliberation of Task Group Recommendations

Mr. Bayer introduced Mr. Jack Zoeller, Task Group member for *Fostering an Innovative Culture Through Corporate Engagement and Partnership*

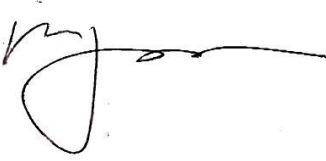
Mr. Zoeller introduced the Task Group members: Ms. Nancy Killefer and Dr. Dov Zakheim (not present), and also CAPT Shelby Mounts from the DBB staff. Mr. Zoeller described the tasking, the approach, and the Task Group's recommendations. The recommendations centered on improvements to three existing DoD programs, organizational adjustments to better support the effort in the future, and three areas for potential future study. Potential future study areas were development of a hybrid education option for military officers, best practices to remove barriers to innovation and partnering in traditional industrial base firms, and best practices to establish and engage virtual consultancies in the DoD. Mr. Zoeller thanked those who graciously participated in interviews, responded to data requests, and supported the Task Group. Mr. Bayer, Chairman of the Board, recused himself from voting due to his prior service on the Board of the US Naval Post Graduate School. Dr. Cynthia Trudell, Vice Chairman, moved the Board to a vote, Mr. Bill Swanson and Mr. Joe Wright seconded. The recommendations were approved unanimously by all voting Members. A copy of the Board's recommendations may be found at <http://dbb.defense.gov/Meetings/MeetingJuly2015.aspx>

Ms. Laster closed the public session.

END OF PUBLIC SESSION ADJOURNMENT

Mr. Bayer adjourned the DBB's July 23, 2015 public session at 3:00 PM.

I hereby certify, to the best of my knowledge, the foregoing minutes are accurate and complete.

A handwritten signature in black ink, appearing to read 'Michael Bayer', with a long horizontal flourish extending to the right.

Michael Bayer
Chairman
Defense Business Board