



DEFENSE BUSINESS BOARD
1155 DEFENSE PENTAGON
WASHINGTON, DC 20301-1155

November 3, 2015

MEMORANDUM FOR THE RECORD

FROM: Michael Bayer, Chairman

SUBJECT: MEETING MINUTES

The Defense Business Board (DBB) is a Federal Advisory Committee within the Department of Defense (DoD) operating pursuant to the Federal Advisory Committee Act of 1972, the Government in Sunshine Act of 1976, and other appropriate federal regulations. The DBB meets quarterly and held its first public session for fiscal year 2016 on October 22, 2015 scheduled from 1:50 PM to 2:30 PM, in room 3E863 in the Pentagon, Washington, D.C.

DBB Members (voting)

Cynthia Trudell, Vice Chairman

Nancy Killefer, Vice Chairman

Sandy Apgar

Howard Cox

Taylor Glover

David Langstaff

Shelly Lazarus

Lon Levin

John O'Connor

Phil Odeen

William Phillips

Arnold Punaro

Bill Swanson

Atul Vashistha

Kevin Walker

Danny Werfel

Joe Wright

Jack Zoeller

DBB Members (non-voting)

Michael Bayer, Chairman

Jerry Hultin

DBB Consultants (non-voting)

Sally Donnelly

Jaymie Durnan

DBB Ex-Officios (non-voting)

Mark Sandy, representing the Office of Management and Budget

Cary Russell, Director, Defense Capabilities and Management, U.S. Government Accountability Office

DBB Staff Support (non-voting)

Roma Laster, Executive Director, DBB

Webster Bridges, Deputy Director, DBB

Steve Cruddas, Operations Manager, DBB

COL Linda Kotulan, USA Military Representative to the DBB

Lt Col Anthony Cianciolo, ANG Military Representative to the DBB

Lt Col Lisa Mabbutt, USAF Military Representative to the DBB

Capt James D'Itri, USMC Military Representative to the DBB

Sheniaka Rodgers, DBB Staff Assistant

Public Session Attendees

10 members from the public attended the session.

PUBLIC SESSION

At approximately 2:00 PM, Roma Laster, Designated Federal Officer, opened the public session and welcomed the members of the public.

Presentation of Task Group Updates

Michael Bayer, DBB Chairman, introduced *Arnold Punaro*, Task Group Chair for the *Logistics as a Competitive War Fighting Advantage* study.

Mr. Punaro gave an overview of the study's scope and objectives and described the overall tasking from the Deputy Secretary of Defense. As tasked, the Logistics Task Group will recommend actions the DoD should take to optimize its logistics enterprise, potentially including:

- Within governance structures;
- In inventory management – reducing annual operating costs;
- Activity prioritization and incentive structures;
- Proposed changes to legislation or policy.

Mr. Punaro concluded by identifying Task Group members and interviews underway, and noted that final recommendations will be presented for deliberation and vote at the DBB's April 2016 meeting.

Mr. Bayer then introduced *Atul Vashistha*, Task Group Chair for the *Creating Virtual Consultancies: Engaging Talent (Innovative Culture Part II)* study.

Mr. Vashistha gave an overview of the study's scope and objectives and described the overall tasking from the Deputy Secretary of Defense. He explained that *Innovative Culture, Part I* focused on increasing DoD's engagement outside the Department and engaged fairly senior

levels within DoD – O-6 / GS-15 and above, whereas *Innovative Culture, Part II (Virtual Consultancies)* aims to engage DoD internal talent across the spectrum of ranks and positions.

Mr. Vashistha concluded his remarks by identifying Task Group members and interviews underway, and noted that final recommendations will be presented for deliberation and vote at the DBB's January 2016 meeting.

Mr. Bayer then introduced **Howard Cox**, Task Group member for the *Evaluation of Position of Under Secretary of Defense, Business Management and Information* study.

Mr. Cox gave an overview of the study's scope and objectives and described the overall tasking from the Deputy Secretary of Defense. The task group was directed to examine the implications of the legislation in the *National Defense Authorization Act for Fiscal Year 2015* which requires DoD to:

- Establish a USD(BM&I) through the conversion of DCMO;
- Elevate the position to Executive Level II, and make third in DoD precedence;
- Give the new office of USD(BM&I) authority over:
 - DoD Chief Information Officer
 - Performance Improvement Officer
 - Deputy Chief Management Officer

He concluded his presentation noting that final recommendations will be presented for deliberation and vote at the DBB's April 2016 meeting.

Mr. Bayer then gave the following introduction for a new task group, *Future Models for Federally Funded Research and Development Centers (FFRDCs)*.

He gave an overview of the study's scope and objectives and described the overall tasking from the Deputy Secretary of Defense. Mr. Bayer outlined that the study will review existing governance models of both DoD- and other government agency-sponsored FFRDCs in order to compare their management of current R&D activities to those of private sector companies (and to each other). He noted that the DBB will work to identify requirements currently being accomplished under DoD FFRDC contracts, consider whether this construct is optimal, and what barriers to optimal performance may exist.

Mr. Bayer concluded his presentation noting that Task Group membership had yet to be identified, but would be shortly, and that final recommendations will be presented for deliberation and vote at the DBB's April 2016 meeting.

No questions or comments were offered by members of the public during or after any of the Task Group updates.

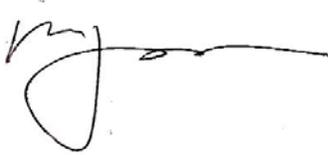
At approximately 2:10 PM, Ms. Laster provided closing remarks at the public session. She stated that there was insufficient time for public comments due to schedule compression, and noted that no comments for the session had been received through alternate media, but further

remarked that comments from the public are always welcomed through contact means provided at the DBB's website.

END OF PUBLIC SESSION / ADJOURNMENT

Mr. Bayer adjourned the DBB's October 22, 2015 public session at approximately 2:10 PM.

I hereby certify, to the best of my knowledge, the foregoing minutes are accurate and complete.

A handwritten signature in black ink, appearing to be 'Michael Bayer', with a long horizontal stroke extending to the right.

Michael Bayer
Chairman
Defense Business Board