



**DEPUTY CHIEF MANAGEMENT OFFICER**  
**9010 DEFENSE PENTAGON**  
**WASHINGTON, DC 20301-9010**

**MEMORANDUM FOR DESIGNATED FEDERAL OFFICER, DEFENSE BUSINESS BOARD**

**SUBJECT: Determination to Close the Defense Business Board Meeting**

The Defense Business Board (“the Board”) will meet in closed session on August 7, 2019 from 7:55 a.m. to 3:00 p.m. The closed meeting will be in room 3E869 in the Pentagon, Washington, D.C.

The meeting will begin on August 7, 2019 at 7:55 a.m. with opening remarks by Ms. Roma Laster, the Designated Federal Officer, and Mr. Atul Vashistha, Interim Board Chairman.

The day’s presentations will be a series of panel discussions between Board members and private sector experts focused on the Chief Management Officer’s (CMO) ongoing reform effort. Panels scheduled are Human Capital and Talent Management Reform Panel with senior executives from Goldman Sachs and Ernst & Young along with representatives from the Office of the Under Secretary of Defense for Acquisitions and Sustainment, Office of the Under Secretary of Defense for Personnel and Readiness, and the Office of the Deputy Assistant Secretary of Defense for Civilian Personnel Policy; Data Management Strategy Reform Panel with a senior executive from PepsiCo with representatives from the Department of Defense (DoD) Office of the Chief Information Officer, DoD’s Office of the Chief Data Officer, and the Office of CMO Business Systems; and Shared Services Reform Panel with senior executives from PepsiCo and United Parcel Service along with representatives from the Defense Counterintelligence and Security Agency, and Washington Headquarters Service. Panel participants will provide information on current issues and challenges, and engage in discussions involving privileged and proprietary information with the Board.

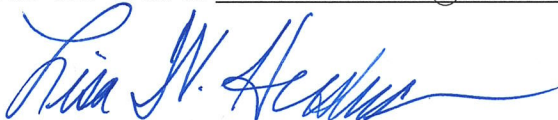
Mr. James Baker, Director, Office of Net Assessment (ONA) and Mr. David Ochmanek will provide a classified briefing on current and future national security challenges. The meeting will adjourn at 3:00 p.m.

In accordance with Section 10(d) of the Federal Advisory Committee Act, 5 U.S.C. Appendix and 41 C.F.R. § 102-3.155, it is hereby determined that the meeting of the Board concerns commercial or financial information obtained from a person that is privileged or confidential covered by 5 U.S.C. § 552b(4), as well as classified information and matters covered by 5 U.S.C. § 552b(c)(1), and that, accordingly, the entire meeting will be closed to the public. This determination is based on the consideration that discussions will involve commercial or financial information obtained from a person that is privileged or confidential, as well as classified matters of national defense or foreign policy. Such privileged or confidential information and classified material are so intertwined with the unclassified material that it cannot

reasonably be segregated into separate discussions without defeating the effectiveness and meaning of the overall meeting. To permit the meeting to be open to the public would preclude discussion of such matters and would greatly diminish the ultimate utility of the Board's findings and recommendations.

As required by 41 C.F.R. § 102-3.155(d), the Board shall insure that a copy of this determination is made available to the public upon request. In light of this determination, the Board shall also comply with all requirements for reporting closed meetings as specified in DoD Instruction 5105.04.

If you should have any questions concerning this determination, please contact the Designated Federal Officer, Roma Laster, at 703-695-7563 or [roma.k.laster.civ@mail.mil](mailto:roma.k.laster.civ@mail.mil).



Lisa W. Hershman