

# DEFENSE BUSINESS BOARD

## Meeting Minutes

November 6, 2019

7:30 AM to 3:00 PM

The Pentagon, Washington, D.C.

The Defense Business Board (DBB) is a federal advisory committee within the Department of Defense (DoD) operating pursuant to the Federal Advisory Committee Act of 1972, the Government in the Sunshine Act of 1976, and other appropriate federal regulations. The DBB meets quarterly and held its first session for fiscal year 2020 on November 6, 2019. The agenda included a scheduled public (open) session from 10:00 – 10:45 AM in room 3E869 in the Pentagon, Washington, D.C.

### DBB Members (voting) (9 present)

Michael Bayer (Chair)

Atul Vashistha (Vice Chair)

Paul Dolan

Scott Dorn

Chris Gopal

John O'Connor

Dina Powell

Arnold Punaro

David Venlet

### DBB Staff (non-voting)

Ms. Roma Laster, Executive Director & Designated Federal Officer (DFO)

Mr. Webster Bridges III, Deputy Director

Mr. Steve Cruddas, Office Manager

### Public Attendees

Mr. Brett Lambert, Member, Reserve Forces Policy Board

Mr. Wes Morgan, Politico

### ADMINISTRATIVE SESSION

At 7:30 AM, Ms. Laster welcomed the DBB members and introduced Mr. Bayer as the new Chairman of the DBB. Mr. Bayer provided a brief overview of the meeting's agenda and outlined expectations for the day's sessions.

### CLOSED MEETING SESSION

At 7:55 AM Ms. Laster commenced the closed meeting with the closed session announcement.

From 8:00 – 9:00 AM, General Joseph Lengyel, Chief, National Guard Bureau, provided classified information on the status of the National Guard.

**Other Attendees:** Brig Gen Patrick Cobb, Special Assistant to the CNGB; Col Mark Mitchum, Director of NGB Chief's Action Group; Lt Col Benjamin Lesstma, Aide de Camp to Gen Lengyel.

From 9:00 -9:45 AM, Mr. Alfred Grasso, Defense Science Board (DSB), provided a classified briefing on the DSB's 5G study completed earlier this year.

**Other Attendees:** Mr. David Moreau, DSB Staff.

At 9:45 AM the closed meeting session was concluded by Ms. Laster.

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### **OPEN MEETING SESSION**

At 10:00 AM, Ms. Laster commenced the public meeting with the open session announcement.

Mr. Bayer welcomed the two members of the public in attendance.

Mr. Vashistha provided an overview of the DBB's work, highlighting the major activities during the past year. He pointed out that to date the Department has begun to show full cycle savings through imposing metrics and requiring measurable outcomes.

Mr. Punaro gave a review of the DBB's completed study "Defense Acquisition Industry-Government Exchange" delivered to Congress and published in June.

Mr. Bayer shared his vision of the DBB's ongoing involvement in supporting the Secretary of Defense, Deputy Secretary of Defense, and CMO.

Ms. Laster asked the public session attendees if there were any questions or comments. Mr. Morgan asked if the Chairman could expand on anticipated work the DBB would be involved in. Mr. Bayer responded that he would have to defer that question as current conversations with the Secretary of Defense and Deputy Secretary of Defense were exploratory and have not yet produced defined terms of references for the DBB.

At 10:45 AM the public (open) meeting session was concluded by Ms. Laster.

### **ADMINISTRATIVE SESSION**

From 10:45 – 11:45 AM, the DBB was in administrative session. Mr. Bayer discussed the future role of the DBB in regards to the production of studies; preferably quick turn issues that can make the most impact in the shortest amount of time. Discussion next centered on the DCMO's desire to increase DBB members and the slate of candidates currently in consideration.

Mr. Bayer noted that Ms. Hershman desired to have a DBB alumnae reception.

There was a discussion in regards to presenting some sort of official DBB recognition to the U.S. Air Force's Executive Mess, which has provided exemplary support to DBB dinners.

### **CLOSED MEETING SESSION**

At 11:45 AM, Ms. Laster commenced the closed meeting with the closed session announcement.

Classified discussions were conducted individually with the Hon. Mark Esper, Secretary of Defense and with Ms. Lisa Hershman, Deputy Chief Management Officer.

**Other Attendees:** Mr. Andrew Mapes, Acting Chief of Staff, OCMO, Ms. Jennifer Hill, OCMO Staff.

At 1:30 PM, the DBB received a classified briefing on the future U.S. Space Force from Col Casey Beard, Deputy Director, Space Force Planning Task Force, Office of the Deputy Assistant Secretary of Defense for Space Policy. Mr. Stephen Kitay, Deputy Assistant Secretary of Defense for Space Policy was on hand and offered his views.

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At 2:15 PM, the DBB received a classified briefing on the National Guard's space forces and plans by Brig Gen Patrick Cobb, Special Assistant to the Chief, National Guard Bureau.

**Other Attendees:** Col Benjamin Oakes, Chief, Space & Missile Defense Policy Division, JS J5-GPP; Mr. Kenneth McNeil, NGB/J6; Space Force Planning Representatives Col Jason Knight, Lt Col Kevin Humphrey, and Lt Col Christopher Stone.

At 2:30 PM the closed meeting session was concluded by Ms. Laster.

### ADMINISTRATIVE SESSION

Mr. Bayer discussed the future schedule of events for the DBB over FY2020, and requested of the members any requests or recommendations for future briefings. He asked around the group for input on the usefulness of the day's events.

Ms. Laster made announcements in regards to administrative items Board members should be cognizant of.

### ADJOURNMENT

Following the administrative session, Mr. Bayer adjourned the DBB at 3:00 PM.

By signature, certified to be accurate and complete.



Michael J. Bayer  
Chairman  
Defense Business Board  
6 January 2020