

# DEFENSE BUSINESS BOARD

## Meeting Minutes

August 5, 2020

1:00 – 5:00 PM

The Defense Business Board (DBB) is a federal advisory committee within the Department of Defense (DoD) operating pursuant to the Federal Advisory Committee Act of 1972, the Government in the Sunshine Act of 1976, and other appropriate federal regulations. The DBB meets quarterly and held its third session for fiscal year 2020 on August 5, 2020. The meeting was a scheduled public (open) session from 1:00 – 5:00 PM, conducted virtually via Zoom Meeting. Registered public participants joined via a dedicated conference telephone line.

### DBB Members (voting) (15 present)

Michael Bayer (Chair)	John O'Connor
Atul Vashistha (Vice Chair)	Dina Powell
Steve Blank	Arnold Punaro
Christopher Burnham	Kiron Skinner
Paul Dolan	David Van Slyke
Scott Dorn	David Venlet
Chris Gopal	David Walker
Paul Madera	

### DBB Members Not Present

Mike McCloskey

### DBB Staff (non-voting)

Ms. Jennifer Hill, Executive Director & Designated Federal Officer (DFO)  
Mr. Webster Bridges III, Deputy Director  
Mr. Steve Cruddas, Operations Manager  
Ms. Leah Glaccum, Staff Assistant  
Col Charles Brewer, USMC, US Marine Corps Military Representative to the DBB  
CAPT Jeffrey Plaisance, USN, US Navy Military Representative to the DBB

### Public Attendees

The DBB received nine requests from the public to participate in the open session. A list of the public attendees is attached as an addendum to these minutes.

### OPEN MEETING SESSION

At 1:00 PM, the meeting began with members, staff, and public attendees in audio or visual communication. Ms. Hill welcomed the DBB members and public attendees, and introduced the Board Chairman, Mr. Bayer. Mr. Bayer welcomed the newly sworn in member Dr. Kiron Skinner to the DBB. Mr. Bayer then provided a brief overview of the meeting's agenda and outlined expectations for the day's sessions.

From 1:10 – 1:15 PM, the Hon. David Norquist, Deputy Secretary of Defense, addressed the members of the Board. He applauded the DBB CMO Assessment effort as being very thorough, and noted he considers the DBB an essential component to assisting the DoD in executing the National Defense Strategy.

From 1:15 – 2:00 PM, the Hon. Ellen Lord, Under Secretary of Defense for Acquisition and Sustainment, provided the Board members an update on the DoD's response to COVID-19, its efforts to assist other agencies, and some lessons learned. She also outlined some of the challenges the A&S community is facing within the supply chain area and the defense industrial base, and their importance to economic and national security.

From 2:00 – 2:45 PM, Mr. Michael Duffey, Associate Director of National Security Programs, Office of Management and Budget, provided the Board members an overview of the FY20 budget/spending and OMB's efforts to partner with DoD to ensure the Department is providing the best value to the taxpayers.

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From 2:45 – 3:30 PM, Mr. John Sherman, Principal Deputy, Office of the Chief Information Officer, provided an overview and update on the DoD CIO efforts in digital modernization, cybersecurity, command, control & communications (C3) modernization, artificial intelligence, cloud compute technologies, use of data, and how all of these efforts are interrelated. He also discussed the CIO's efforts in the Department's response to the COVID-19 pandemic, particularly in regards to enabling its telework capability through a major increase in capacity.

Following a 15 minute break, Mr. Bayer asked the Members for comments on the information and discussion with the guest speakers. Members spoke openly on areas they believed the Board could be helpful and assist the DoD in transforming its business practices; areas where private industry has instituted processes and practices that could bring the Department into the 21<sup>st</sup> century.

From 4:00 – 4:10 PM, David Venlet, a member of the Mentor Protégé Program (MPP) Assessment Task Group, provided an update on the MPP Assessment study and the way forward in meeting this congressionally mandated assessment of DoD's program.

From 4:10 – 4:20 PM, Dr. Christopher Gopal, Chair of the newly formed task group for the "Audit/ Performance Data Use in Private Industry" study, outlined the study's objectives to look at private industry leading practices and, together with case studies, recommend how best the Department may leverage its audit and performance data to derive insights and generate outcomes that may be used to enhance senior leader decision making within the DoD.

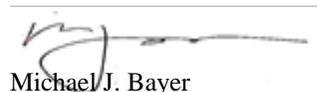
From 4:20 – 4:30 PM, David Venlet, Chair of the newly formed task group for the Defense Logistics Agency – Defense Information Systems Agency Charter Review study, outlined the study's objectives to review the DLA and DISA DoD Directives to assist DoD in maximizing effective governance by providing a private industry perspective of the organizational responsibilities and authorities. This is the initial step in the overall goal of reviewing the entire Fourth Estate and providing recommendations for reforming and transforming the Department for greater performance and affordability

Mr. Bayer opened the floor for public comment. There were no other public questions or comments offered.

Mr. Bayer shared some closing thoughts on the day's meeting, thanking the task groups for their updates on the three on-going studies, and commenting on possible future areas the Board may be asked to assist the Secretary and Deputy Secretary of Defense on transformation efforts within the Department. He opened the floor for comments from the Board. The members were supportive, complimentary of the guest speakers, and thankful for the discussion opportunities with them and Deputy Secretary of Defense.

At 5:00 PM, Mr. Bayer adjourned the meeting

By my signature, certified to be accurate and complete.



Michael J. Bayer  
Chair  
Defense Business Board

# Defense Business Board Quarterly Meeting

August 5, 2020

Public Attendees

## ALL INFORMATION ON THIS SHEET IS PART OF THE PUBLIC RECORD

Name	Organization	Phone	Email
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