

DEFENSE BUSINESS BOARD

Meeting Minutes
November 10, 2020
3:00 – 5:30 PM

The Defense Business Board (DBB) is a federal advisory committee within the Department of Defense (DoD) operating pursuant to the Federal Advisory Committee Act of 1972, the Government in the Sunshine Act of 1976, and other appropriate federal regulations. The DBB meets quarterly and held its first session for fiscal year 2021 on November 10, 2020. The meeting was a scheduled public (open) session from 3:00 – 5:30 PM, conducted virtually via Microsoft Teams. Registered public participants joined via a dedicated conference telephone line.

DBB Members (voting) (15 present)

Michael Bayer (Chair)	John O'Connor
Atul Vashistha (Vice Chair)	Dina Powell McCormick
Steve Blank	Arnold Punaro
Christopher Burnham	Kiron Skinner
Paul Dolan	David Van Slyke
Scott Dorn	David Venlet
Christopher Gopal	David Walker
Paul Madera	

DBB Members Not Present

Mike McCloskey

DBB Staff (non-voting)

Jennifer Hill, Executive Director and Designated Federal Officer (DFO)
Webster Bridges III, Director of Research and Analysis
Steve Cruddas, Operations Manager
Leah Glaccum, Staff Assistant
Col Charles Brewer, USMC, US Marine Corps Military Representative to the DBB
CAPT Jeffrey Plaisance, USN, US Navy Military Representative to the DBB

Guest Speakers

The Honorable David Norquist, Deputy Secretary of Defense, and the Honorable Thomas Harker, Performing the Duties of the Under Secretary of Defense (Comptroller/Chief Financial Officer) (USD(C)/CFO) attended the meeting as guest speakers.

Public Attendees

The DBB received 27 requests from the public to participate in the open session. Attached, as an addendum to these minutes, is a list of the public attendees who attended the meeting.

OPEN MEETING SESSION

At 3:00 PM, the meeting began with DBB members, guest speakers, DBB staff, and public attendees in audio or visual communication. Ms. Hill welcomed the DBB members and public attendees, and introduced the Board Chairman, Mr. Bayer. Mr. Bayer welcomed all those in

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attendance and provided a brief overview of the meeting's agenda. He then introduced the Deputy Secretary of Defense.

The Honorable David Norquist addressed the members of the Board. He applauded the DBB efforts on the two studies being presented and noted he considers the DBB an essential component to assisting the DoD in executing the National Defense Strategy. The Deputy Secretary introduced the Honorable Thomas Harker who provided additional remarks.

At 3:25 PM, Mr. Bayer asked the Task Group Lead and Members of the Audit/Performance Data Use in Private Industry Task Group to present their study. Dr. Christopher Gopal, Ph.D., led the Task Group with the Honorable David Walker and Mr. John O'Connor serving as members. Following the task group's presentation of the study's observations, findings, and recommendations, Mr. Bayer opened the floor for Board member discussion. He then asked if the Deputy Secretary or the USD(C)/CFO had any questions or comments. Mr. Norquist asked a question about the DoD's CDO council and how to leverage it in pursuit of DoD's 2020 Digital strategy. Dr. Gopal responded that the council needed support in the form of budget allocations to modernize data systems as well as authority to direct the organizations within DoD to allow the change. Mr. Bayer asked for comments from the attending public. There were no questions or comments offered from the public.

At 4:20 PM, Mr. Bayer asked the Task Group Lead and Members of the Defense Logistics Agency / Defense Information Systems Agency (DLA/DISA) Charter Review Task Group to present their study. David Venlet, VADM USN (Ret), led the Task Group with Mr. Paul Madera and Dr. Kiron Skinner serving as members. Following the Task Group's presentation of the study's observations, findings, and recommendations, Mr. Bayer opened the floor for Board member discussion. He then asked if the Deputy Secretary or the USD Comptroller had any questions or comments. The Deputy Secretary mentioned DoD was considering civilian leadership of both DLA and DISA, and then asked VADM Venlet if he had any additional recommendations for that leadership's qualifications and tenure. VADM Venlet reiterated that he believed a civilian or active military could lead DLA and DISA, but that the tenure must be extended beyond 2-3 years to provide greater accountability and experience. Mr. Bayer asked for comments from the attending public. There were no questions or comments offered from the public.

At 5:00 PM, Mr. Bayer asked for a motion for the Board to accept and approve the Audit/Performance Data Use in Private Industry Task Group study and recommendations as presented. Mr. Vashistha so moved and Mr. Dorn seconded the motion. Mr. Bayer called for a vote on the motion, receiving a unanimous vote to approve.

Mr. Bayer asked for a motion for the Board to accept and approve the DLA/DISA Charter Review Task Group study and recommendations as presented. Mr. Punaro so moved and Mr. Dolan seconded the motion. Mr. Bayer called for a vote on the motion, receiving a unanimous vote to approve.

Mr. Bayer shared some closing thoughts on the day's meeting, thanking the task groups for their diligence on their studies and presentations, and thanking the public for their attendance.

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At 5:20 PM, Ms. Hill adjourned the meeting

The chair and vice chair of the Defense Business Board were unable to sign the meeting minutes for the November 10, 2020 meeting of the Defense Business Board before they concluded their service to the Defense Business Board. Therefore, as the Designated Federal Officer for the Defense Business Board and in consultation with the DoD Advisory Committee Management Officer, I am signing the meeting minutes for the Defense Business Board's November 10, 2020 meeting.

By my signature, certified to be accurate and complete.

Jennifer S. Hill
Defense Business Board
Designated Federal Officer

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Public Attendees**

Name	Title	Organization
George Atwood	Executive Director, Logistics Operations	Defense Logistics Agency
Alicia Belmas	Pentagon Liaison Officer	Defense Information Systems Agency
Guy Beougher	Deputy J3	Defense Logistics Agency
Ginger Bonin	Managing Director, Federal Advisory Services	KPMG, LLP
Brad Bunn	Director, Human Resources	Defense Logistics Agency
Ryan Christianson		Office of the Chief Management Officer
Christine Condon	Deputy CIO for Resources & Analysis	Office of the Chief Information Officer
Odeyra Curcic	Senior Operations Research Policy Analyst	Advisory Committee on Industrial Security & Industrial Base Policy (CISIBP), Defense Counterintelligence and Security Agency
Maj Gen Allan E. Day, USAF	Director, Logistics Operations	Defense Logistics Agency
Jamie Fortier	Reform Team	Defense Logistics Agency
Kristin French	Chief of Staff	Defense Logistics Agency
Hon. W. Jordan Gillis	Assistant Secretary of Defense (Sustainment)	Office of the Under Secretary of Defense for Acquisition and Sustainment
Hon. Thomas Harker	Performing the Duties of Under Secretary of Defense (Comptroller/Chief Financial Officer)	Office of the Under Secretary of Defense (Comptroller/Chief Financial Officer)
Kate Huffman	Senior Legislative Assistant	Office of Congressman Mark Pocan, US House of Representatives
James Liberko	Reform Lead	Defense Logistics Agency
Rachel Mazzella		Private Citizen
Marta McLellanross	Legislative Affairs	Defense Logistics Agency

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Name	Title	Organization
Anthony Montemarano	Executive Deputy Director	Defense Information Systems Agency
Patrick Nevins	Special Assistant	Office of the Chief Management Officer
Hon. David Norquist	Deputy Secretary of Defense	Office of the Secretary of Defense
Laura Radney	Chief of Staff	Defense Information Systems Agency
Angela Rey		Private Citizen
Dr. Silvana Rubino-Hallman	Director, Transformation & Reform	Office of the Chief Management Officer
Gamal Salem	Advisor, Transformation & Reform	Office of the Chief Management Officer
Doria Schauer	Deputy Director	Defense Information Systems Agency
Lynne Schneider	Senior Advisor	Office of the Chief Management Officer
Michael Scott	Vice Director	Defense Logistics Agency
George Shry	DLA Transformation, Reform Team	Defense Logistics Agency
VADM Michelle Skubic	Director	Defense Logistics Agency
Ida May Venlet		Private Citizen
Jessica Venlet		Private Citizen