### CLEARED For Open Publication

Feb 01, 2022

#### DEFENSE BUSINESS BOARD DEPARTMENT OF DEFENSE DEPARTMENT OF DEP

SLIDES ONLY
NO SCRIPT PROVIDED



# Defense Business Board Meeting

2 February 2022

## **Meeting Agenda**

#### **PUBLIC MEETING**

10:00 – 10:10 AM	(U) Opening Remarks - Jennifer Hill, Executive Director and Designated Federal Officer (DFO)
10:10 – 10:30 AM	(U) Chair's Welcome - HON Deborah James
10:30 – 10:45 AM	(U) Welcome/Opening Remarks - HON Dr. Kathleen Hicks, Deputy Secretary of Defense
10:45 – 11:45 AM	(U) Climate and Resilience - Mr. Richard Kidd, Deputy Assistant Secretary of Defense for Energy & Environment Resilience
11:45 AM - 12:00 PM	(U) Closing Remarks / Adjourn Public Meeting - Jennifer Hill
12:00 – 12:10 PM	Break

#### **ADMINISTRATIVE SESSION**

12:10 – 12:15 PM	(U) Open Administrative Session – Jennifer Hill
12:15 – 12:25 PM	(U) Executive Analytics Study Update - Ms. Linnie Haynesworth
12:25 – 12:35 PM	(U) Upskill / Reskill Study Update - Gen. Larry Spencer, USAF (Ret)
12:35 – 12:45 PM	(U) Mentor Protégé Program Study Update - Mr. Joseph Anderson
12:45 – 12:55 PM	(U) Chair's Remarks – HON Deborah James
12:55 – 1:00 PM	(U) Adjourn Administrative Session - Jennifer Hill

#### **SUBCOMMITTEE WORK SESSIONS**

1:00 – 5:00 PM Lunch / Subcommittee Work Sessions (NOTE: separate Zoom meetings)



## **Opening Remarks**

Ms. Jennifer Hill

Designated Federal Officer



## Chair's Welcome

Hon. Deborah James Chair, Defense Business Board



# Welcome / Opening Remarks

Hon. Dr. Kathleen Hicks

Deputy Secretary of Defense

# Climate and Resilience Defense Business Board Quarterly Meeting



Richard G. Kidd IV

DASD for Environment and Energy Resilience

Office of the Deputy Assistant Secretary of Defense of Environment and Energy Resilience

02 February 2022

1



There is little the Department does to defend the American People that is not affected by Climate Change.

-Lloyd J. Austin III, Secretary of Defense

Climate change is reshaping the geostrategic, operational, and tactical environments with significant implications for US National Security.

-Department of Defense Climate Risk Analysis

Climate Change is THE context for all future National Security Planning.

-Deputy Secretary of Defense Kathleen H. Hicks



## Climate Change is Impacting DOD



#### **Operations:**

- Increased global insecurity "Failed States"
- International Humanitarian Response
- DSCA



#### **Installations and Infrastructure**

- Sea level rise
- Loss of access to training areas
- Flash floods
- Erosion
- Severe weather

#### **People and Equipment**

- Heat stress
- Performance Degradation



# U.S. DNI: National Intelligence Estimate on Climate Change

Medium

#### Climate Change and International Responses Increasing Risks to US Interests Through 2040

Risks to US national security interests through 2040 will increase as countries respond to the intensifying physical effects of climate change. Global temperatures

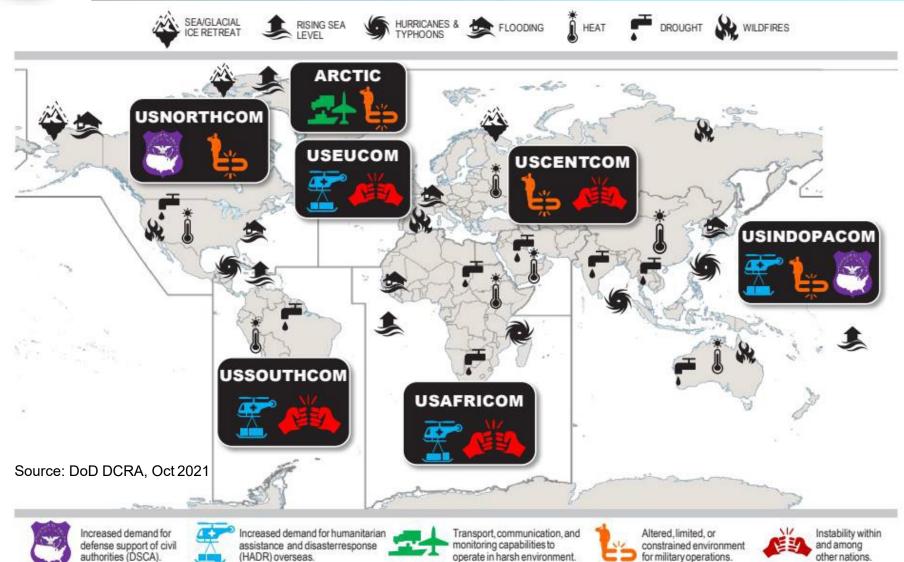
most likely will surpass the Paris Agreement goal of 1.5°C by around 2030, and the physical effects are projected to continue intensifying.

Risk			2021	2030	2040
	Geopolitical Tensions Over Climate Responses	Perception of Insufficient Contributions to Reduce Emissions	0		
		Carbon Dioxide Removal not at Scale for Countries' Net-Zero Pledges	0		
		Developing Country Demands for Financing and Technology Assistance			
		Petro States Resisting Clean Energy Transition Away From Fossil Fuels			
		Competition With China Over Key Minerals and Clean Energy Technologies			
		Contention Over Use of Economic Tools To Advance Climate Interests	0	-	
	Climate Exacerbated Geopolitical Flashpoints	Miscalculation Over Strategic Competition in the Arctic Leading to Conflict	0	-	
Geopo		Cross-Border Water Tension and Conflict			
- 14311		Cross-Border Migration Attributed to Climate Impacts			
		Ungoverned Unilateral Geoengineering	0	0	
	Climate Effects Impacting Country-Level Instability	Strain on Energy and Food Systems	-		
Count		Negative Health Consequences			
1115410		Internal Insecurity and Conflict		0	
Source: DNI NIE, Oct	2021	Greater Demand for Aid and Humanitarian Relief			
•		Strain on Military Readiness	0		

Note: This graphic does not project government and non-government actions that might mitigate risks. The IC defines the level of risk as the probability of the issue occurring multiplied by its assessed impact to US interests.



## DCRA: Representative Climate Change **Hazards/Potential Impacts on DoD Missions**



operate in harsh environment

for military operations.

(HADR) overseas.





## EO 14057 and Federal Sustainability Plan Goals

# Catalyzing Clean Energy Industries and Jobs Through Federal Sustainability (8 Dec. 2021)



100% Carbon Pollution-Free Electricity by 2030, including 50% on a 24/7 basis



100% Zero-Emission Vehicle Acquisitions by 2035, including 100% light-duty acquisitions by 2027



Net-Zero Emissions Buildings by 2045, including a 50% reduction by 2032



Net-Zero Emissions Procurement by 2050



Net-Zero Emissions Operations by 2050, including a 65% reduction by 2030



Climate Resilient Infrastructure and Operations



Develop a Climate- and Sustainability-Focused Workforce



Advance
Environmental
Justice and
Equity-Focused
Operations

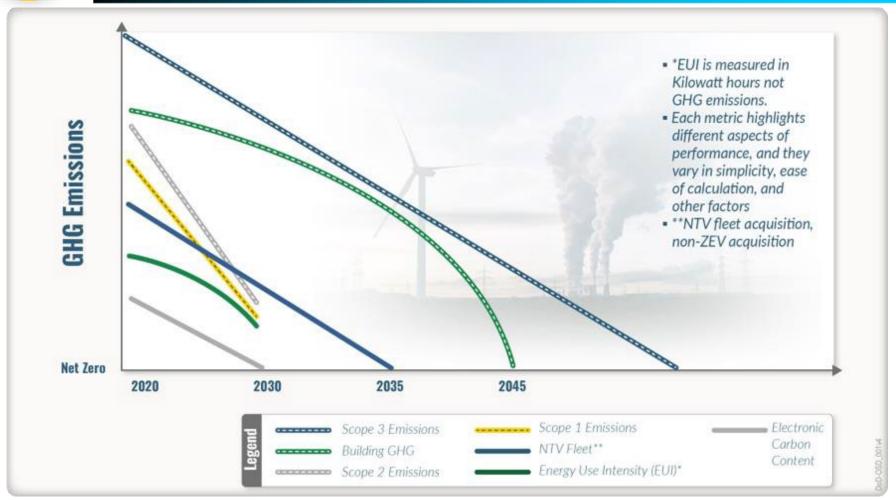


Accelerate
Progress through
Domestic and
International
Partnerships

This EO leverages the Federal government's scale and procurement power to mitigate climate change.



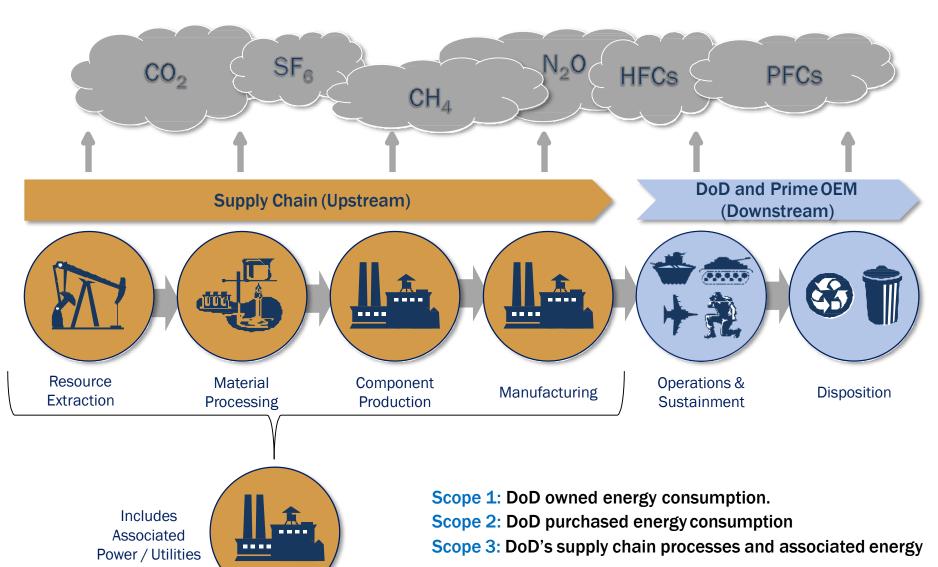
## Sustainability and Climate Change Mitigation



Driving DoD GHG emissions toward net zero goals.

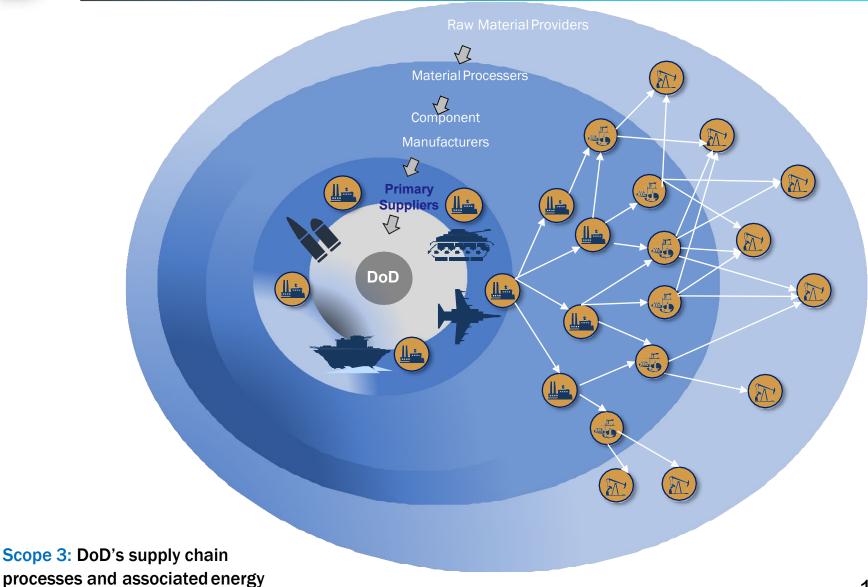


# Greenhouse Gas (GHG) Emissions Tracking





## **Up Stream GHG Emissions**





### Climate Adaptation Plan Strategic Framework

5 LINES OF EFFORT (LOEs) reflect the scope and scale of DOD's adaptation and resilience efforts:



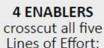
LOE 1: CLIMATE-INFORMED DECISION-MAKING



LOE 2: TRAIN AND EQUIP A CLIMATE-READY FORCE



LOE 4: SUPPLY CHAIN RESILIENCE AND INNOVATION





Continuous Monitoring **Data Analytics** 

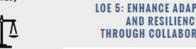


Aligning Incentives to Reward Innovation



Environmental

Justice





LOE 3: RESILIENT BUILT AND NATURAL INFRASTRUCTURE



LOE 5: ENHANCE ADAPTATION AND RESILIENCE THROUGH COLLABORATION

#### MITIGATION



#### Avoid Unmanageable Climate Change Impacts

Measures to reduce the amount and speed of future climate change by reducing emissions of heat-trapping gases or removing carbon dioxide from the atmosphere

#### RESILIENCE

The ability to anticipate, prepare for, and adapt to changing conditions and withstand, respond to, and recover rapidly from disruptions

#### ADAPTATION



#### Manage Unavoidable Climate Change Impacts

Adjustment in natural or human systems in anticipation of or response to a changing environment in a way that effectively uses beneficial opportunities or reduces negative efforts

END STATE: The above five Lines of Effort and four enablers are to ensure that DOD can operate under changing climate conditions, preserving operational capability and enhancing the natural and man-made systems essential to the Department's success.



and resilient

The country that wins the race to the clean energy future - wins.

-Unknown

(Richard Kidd)







## **DoD Installation Energy Resilience**

#### PLAN AND DEVELOP



- Warfighter Requirements
- Sources of Energy
- Real Property Master Plan

Mission Driven

Installation Energy Plans

Continuous Improvement

#### **EXECUTE**

- Choose the best combination of tools to address energy resilience, efficiency, and climate change
- ERCIP, ESPC / UESC, UP, EUL, PPA, DR, O&M, MILCON, Energy Cost Savings (10 USC 2912)

DoD Components plan and develop energy projects to meet mission requirements

Continuous Improvement

This process drives the Department to meet mandates and objectives and implement enterprise best practices and lessons learned

**Explore** Opportunities for Transformation

#### **MEASURE AND VERIFY**



- Measurement & Verification
- **GHG** Reduction
- Operation, Maintenance & Testing
- **Black Start Exercises**
- Management Reviews

DoD Components execute projects

> Processes and systems are tested. outcomes/results are measured and verified

> > 13

## Thank you!



Richard G. Kidd IV

DASD for Environment and Energy Resilience

Office of the Deputy Assistant Secretary of Defense of Environment and Energy Resilience

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# Closing Remarks Adjourn Public Meeting

Ms. Jennifer Hill

Designated Federal Officer



Break



## **Open Administrative Session**

Ms. Jennifer Hill

Designated Federal Officer

## **Administrative Session**

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## **Executive Analytics Study Update**

Ms. Linnie Haynesworth

Chair, Business Transformation Advisory Subcommittee



# **Upskill / Reskill Study Update**

Gen Larry Spencer, USAF (Ret)

Chair, Talent Management, Culture & Diversity Advisory
Subcommittee



## Mentor Protégé Program Study Update

Mr. Joseph Anderson

Chair, Business Operations Advisory Subcommittee



## **Chair's Remarks**

Hon. Deborah James Chair, Defense Business Board



## **Close Administrative Session**

Ms. Jennifer Hill

Designated Federal Officer

### **Subcommittee Work Sessions**

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