



DEFENSE BUSINESS BOARD MEETING MINUTES

FEBRUARY 1-2, 2023

The Defense Business Board (DBB) is a Federal Advisory Committee within the Department of Defense (DoD) operating pursuant to the Federal Advisory Committee Act of 1972, the Government in the Sunshine Act of 1976, and other appropriate federal regulations. The DBB meets quarterly and held its second session for fiscal year 2023 on February 1 and 2, 2023, at the Pentagon and Defense Logistics Agency Headquarters, Ft. Belvoir, VA. The meeting was partially closed with a scheduled open session held on February 2, 2023. Registered public participants joined via Zoom teleconference line.

DBB Members Present (17)

Hon. Deborah Lee James (Chair)	Ms. Jennifer McClure
Ms. Linnie Haynesworth (Vice Chair)	Gen Larry Spencer, USAF (Ret)
Mr. Alex Alonso	Dr. David Van Slyke
Mr. Joseph B. Anderson, Jr.	GEN Joseph Votel, USA (Ret)
Mr. David Beitel	Hon. David Walker
Ms. Sally Donnelly	GEN Johnnie Wilson, USA (Ret)
Dr. Christopher Gopal	Mr. Robert Wolf
Ms. Erin Hill	Mr. Safroadu Yeboah-Amankwah
Ms. Suzanne Leopoldi-Nichols	

DBB Members Not Present (4)

Mr. Craig Albright
Ms. Cheryl Eliano
Ms. Mellody Hobson
Mr. Oscar Munoz

DBB Staff (non-voting) – attended 1 or more session(s)

Ms. Jennifer Hill, Executive Director & Designated Federal Officer
CAPT Daryl Wilson, U.S. Navy Military Representative to the DBB
Lt Col Kyle Harrington, U.S. Air Force Military Representative to the DBB
MAJ Jamaal Kirkland, U.S. Army Military Representative to the DBB
Dr. Sherri R. Malace, Management and Program Senior Advisor
Ms. Leah Glaccum, Operations Manager
Ms. Janice Mclaury, Research/Writer/Editor (Contractor)
Ms. Kayla Cross, DoD Intern
Ms. Gwyneth Murphy, DoD Intern
Mr. Ademola Oduyebo, Operations Analyst (Contractor)
Mr. Anand Bahl, Consultant to the Board
Mr. Greg Bowman, J.D., Consultant to the Board
Mr. Matthew Daniel, Consultant to the Board
Ms. Marachel Knight, Consultant to the Board
Brig Gen Bernard (Bernie) Skoch, USAF (Ret), Consultant to the Board
Mr. Stan Soloway, Consultant to the Board
Ms. Pat Zarodkiewicz, Consultant to the Board

Public Attendees

The DBB received 26 requests from the public to participate in the open session. A list of all public attendees is attached as an addendum to these minutes.



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OPEN CLOSED SESSION

At 9:40 AM, Ms. Hill opened the first closed session of the meeting and turned the floor over to the Board Chair, Hon. Deborah Lee James for opening remarks.

From 9:45-10:30 AM, the Deputy Secretary of Defense, Honorable Kathleen Hicks, provided a classified presentation on *What the Department is Doing to Speed the Transition of Cutting-edge Technology to the Battlefield and Avoid the "Valley of Death."*

From 10:45-11:30 AM, Honorable Carlos Del Toro, Secretary of the Navy, presented a classified briefing on *Building the Fleet of the Future Despite the Industrial Challenges of the Present.*

ADJOURN CLOSED SESSION

At 11:30 AM, Ms. Hill adjourned the closed session.

OPEN CLOSED SESSION

At 12:25 PM, Ms. Hill convened the second closed session of the day.

From 12:30-1:25 PM, GEN Mark Milley, Chairman of the Joint Chiefs of Staff, led a classified discussion with the board members on *Current Events in National Security.*

ADJOURN CLOSED SESSION

At 1:25 PM, Ms. Hill adjourned the closed session.

OPEN CLOSED SESSION

At 2:10 PM, Ms. Hill opened the closed session.

From 2:15-3:40 PM, the members were in a classified discussion with leaders from the Defense Logistics Agency on the *Current Challenges Impacting DoD Supply Chains.*

ADJOURN CLOSED SESSION

At 3:40 PM, Ms. Hill adjourned the closed session.

OPEN CLOSED SESSION

At 5:30 PM, Ms. Hill convened the last closed session of the day.

From 5:55-7:30 PM, Honorable Hicks hosted the Board, and members received a classified presentation from Honorable Christine Wormuth, Secretary of the Army, on *Key Challenges to Recruiting, Retention, and Readiness.*

ADJOURN CLOSED SESSION

At 7:30 PM, Ms. Hill adjourned the closed session for the evening.

OPEN PUBLIC SESSION

At 9:00 AM, Ms. Hill convened the open session of the meeting and provided administrative remarks. Hon. James welcomed the Board members, guests, and public attendees.



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From 9:10-11:00 AM, Mr. David Beitel, Chair of the Business Operations Advisory Subcommittee and other members from the study, presented for deliberation and vote, an *Evaluation of DoD IT User Experience*. The members conveyed eight key findings and nine recommendations. In addition, the group provided a potential roadmap for implementation. Primary recommendations included: Implementing Endpoint Monitoring Across ALL Devices and Prioritizing DoD IT Funding to Consistently Monitor and to Improve End-user Experience; Leveraging Metrics for IT User Experience to Drive Accountability from Service Providers and to Deliver Acceptable Quality of Service; Reviewing and Upgrading Device Replacement Strategy and Device Life Cycle Management; Simplifying Security Layers, Move Faster to Zero Trust/Application-Level Security; Establishing / Designating Permanent Chief Experience Officers; Centralizing Acquisition and Vendor Negotiations Where Possible; Streamlining, Standardizing, and Consolidating Help Desks Across the DoD; Centralizing Reference Architecture, Network, and Security Standards Under DoD CIO and Federating Delivery and User Experience Accountability to the MILDEP CIOs; and Clearly Defining DISA's Role in the Unclassified User Experience.

Hon. James thanked the team for their work and opened the floor for Board members to ask clarifying questions and comments on the study. The members asked the subcommittee about several of their findings and recommendations, including complexity of technical recommendations, streamlined efficiency gains, and investment costs.

Hon. James invited public questions or comments. Hearing no comments, Hon. James requested a motion to approve. Mr. Joseph Anderson led the motion to approve the study, which Ms. Suzanne Leopoldi-Nichols seconded, and the remaining members agreed.

ADJOURN PUBLIC SESSION

At 11:15 AM, Ms. Hill adjourned the public session.

By my signature, certified to be accurate and complete.

A handwritten signature in cursive script that reads "Deborah Lee James".

Deborah Lee James
Chair
Defense Business Board



**DEFENSE BUSINESS BOARD PUBLIC ATTENDEES
OPEN SESSION - FEBRUARY 2, 2023**

**Attendees Sign-In Sheet
ALL INFORMATION ON THIS SHEET IS
PART OF THE PUBLIC RECORD**

Name	Organization
Moriah Locklear, Ph.D.	Federal Research Engagement Manager Federal Research Engagement Office Arizona State University
Audrey Decker	Reporter, Inside Defense
Don Bergin	Director, Legislative Affairs BAE Systems Inc.
Lee Hudson	Defense Tech and Influence Reporter POLITICO
Alexandra Lohr	Federal News Network, Reporter
Captain Chad Graham, USN	United States Navy, CAPT
John Charles Anderson, J.D., Ph.D.	Defense Lobbyist, working for the American Federation of Government Employees
Marty Binder	Director, DLA Director's Strategic Initiatives Group (SIG) Defense Logistics Agency
Angela Rey	Private Citizen
Brig Gen Michael Cornell	Vice Director, JSP
Bob Dix	Information Technology-Acquisition Advisory Council
Matthew Jue	OSD/ODAM
Kari Riskedahl	Defense Logistics Agency
Shelly Smith	
Alfred Riedel	ACC 38 ES
Mireya Jurado	OSD/CAPE
Raj Shah	DISA OE (USA)
Calvin Harvey	
Jason Bartlett	
Kenny Rogers	
John Cody	



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Amie Davis	
Coleman	
Brennan Carlaw	38 CEIG
GEN Joseph Votel	DBB Member
Craig Albright	DBB Member



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