



Defense Business Board Meeting

May 9 - 10, 2023

CLEARED
For Open Publication

May 09, 2023

Department of Defense
OFFICE OF PREPUBLICATION AND SECURITY REVIEW

SLIDES ONLY

NO SCRIPT PROVIDED

Clearance is for the slides in this deck only,
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release.

Meeting Agenda

TUESDAY, MAY 9, 2023, Pentagon Room 1E840

CLOSED SESSION

- 08:05 – 08:10 AM Open Closed Session – Ms. Jennifer Hill, Designated Federal Officer (DFO)
- 08:10 – 08:15 AM Chair’s Welcome – Hon. Deborah James
- 08:15 – 09:15 AM *Classified Brief*, Resourcing the Future Workforce – Gen Charles Q. Brown, Chief of Staff of the Air Force
- 09:15 – 10:15 AM *Classified Panel Discussion*, Preparing the Industrial Base for Future Conflicts
- Mr. Young Bang, Principal Deputy Assistant Secretary of the Army for Acquisition, Logistics & Technology
 - Ms. Darlene Costello, Principal Deputy Assistant Secretary of the Air Force Acquisition, Technology & Logistics
 - GEN Stephen Lyons, USA (Ret), Former Commander of U.S. Transportation Command
- 10:15 – 11:15 AM *Classified Brief* on DoD Budget – Hon. Kathleen Hicks, Deputy Secretary of Defense and Hon. Susanna V. Blume, Director, Cost Assessment and Program Evaluation Office
- 11:15 AM Adjourn Closed Session – Ms. Jennifer Hill, DFO

National Reconnaissance Office

CLOSED SESSION

- 01:15 – 01:20 PM Open Closed Session – Ms. Jennifer Hill, DFO
- 01:20 – 01:25 PM Chair’s Opening Remarks – Hon. Deborah James
- 01:25 – 02:00 PM NRO Overview
- 02:00 – 03:00 PM *Classified Panel Discussion*, New Acquisition Paradigm for Space Operations
- Hon. Frank Calvelli, Assistant Secretary of the Air Force for Space Acquisitions and Integration
 - Representative from Space Operations
 - Dr. Troy Meink, Principal Deputy Director, National Reconnaissance Office
- 03:00 – 03:30 PM *Classified Brief*, NRO Acquisition Model – Dr. Troy Meink, Principal Deputy Director, National Reconnaissance Office
- 03:30 – 03:35 PM Adjourn Closed Session – Ms. Jennifer Hill, DFO



Meeting Agenda

TUESDAY, MAY 9, 2023,

Air Force Mess Room 4D880

CLOSED SESSION

- 05:30 – 05:35 PM Open Closed Session – Ms. Jennifer Hill, DFO
- 05:35 – 05:45 PM Chair’s Remarks – Hon. Deborah James
- 05:45 – 05:55 PM Deputy Secretary Remarks – Hon. Kathleen Hicks
- 05:55 – 7:30 PM *Classified Brief*, Marine Corps Modernization and Force Design 2030 – Gen Eric M. Smith, Assistant Commandant of the Marine Corps
- 07:30 – 07:35 PM Adjourn Closed Session – Ms. Jennifer Hill, DFO



Meeting Agenda

WEDNESDAY, MAY 10, 2023, Pentagon Room 1E840

OPEN SESSION

- 08:30 – 08:35 AM Open Public Session – Ms. Jennifer Hill, DFO
- 08:35 – 08:40 AM Chair’s Welcome to Members and Guests – Hon. Deborah James
- 08:40 – 09:45 AM Brief from the Chief Talent Management Officer – Mr. Brynt Parmeter, Office of the Under Secretary of Defense for Personnel and Readiness
- 9:45 – 10:45 AM Panel Discussion, Improving How We Do Business:
- Mr. Robin Swan, Director, U.S. Army Office of Business Transformation
 - Mr. Richard Lombardi, Deputy Under Secretary of the Air Force, Management and Deputy Chief Management Officer
 - Mr. Roger Dean Huffstetler, Senior Advisor, U.S. Department of the Navy
 - Dr. Silvana Rubino-Hallman, Deputy Performance Improvement Officer, U.S. Department of Defense
- 10:45 – 10:47 AM Adjourn Open Session – Ms. Jennifer Hill, DFO
- 10:47 – 10:58 AM Break

CLOSED SESSION

- 10:58 – 11:00 AM Open Closed Session – Ms. Jennifer Hill, DFO
- 11:00 – 11:30 AM *Classified Brief* on DoD Current Affairs Hon. Lloyd Austin, Secretary of Defense
- 11:30 – 11:45 AM Chair’s Closing Remarks – Hon. Deborah James
- 11:45 – 11:50 AM Adjourn Closed Session – Ms. Jennifer Hill, DFO



NOTE: Presentation material was not received from any of the May 9 and May 10 speakers.



Open Closed Session

Ms. Jennifer Hill
Designated Federal Officer



Chair's Opening Remarks

Hon. Deborah James

Chair, Defense Business Board



Classified Brief
Resourcing the Future Workforce

Gen. Charles Q. Brown, Jr.
Chief of Staff of the Air Force



Classified Brief DoD Budget

Hon. Kathleen Hicks

Deputy Secretary of Defense

&

Hon. Susanna V. Blume, Director

Director, Cost Assessment and Program Evaluation Office



Classified Panel Discussion

Preparing the Industrial Base for Future Conflicts

Mr. Young Bang

Principal Deputy Assistant Secretary of the Army for
Acquisition, Logistics & Technology

Ms. Darlene Costello

Principal Deputy Assistant Secretary of the
Air Force Acquisition, Technology & Logistics

GEN Stephen Lyons, USA (Ret.)

Former Commander of U.S. Transportation Command



Adjourn Closed Session

Ms. Jennifer Hill
Designated Federal Officer



Chair's Remarks

Hon. Deborah James

Chair, Defense Business Board



Open Closed Session

Ms. Jennifer Hill
Designated Federal Officer



National Reconnaissance Office Overview



Classified Panel Discussion
New Acquisition Paradigm for Space Operations



Classified

NRO Acquisition Model

Dr. Troy Meink

Principal Deputy Director, National Reconnaissance Office



Adjourn Closed Session

Ms. Jennifer Hill
Designated Federal Officer



Open Closed Session

Ms. Jennifer Hill
Designated Federal Officer



Chair's Remarks

Hon. Deborah James
Chair, Defense Business Board



Deputy Secretary Remarks

Hon. Kathleen Hicks

Deputy Secretary of Defense



Classified Brief

Marine Corps Modernization and Force Design 2030

Gen. Eric M. Smith
Assistant Commandant of the Marine Corps



Adjourn Closed Session

Ms. Jennifer Hill
Designated Federal Officer



Open Public Session

Ms. Jennifer Hill
Designated Federal Officer



Chair's Opening Remarks

Hon. Deborah James

Chair, Defense Business Board



Brief from the Chief Talent Management Officer

Mr. Brynt Parmeter

Office of the Under Secretary of Defense for Personnel and Readiness



Classified Panel Discussion **Current Challenges in Space Operations**

Mr. Robin Swan

Director, U.S. Army Office of Business Transformation

Mr. Richard Lombardi

Deputy Under Secretary of the Air Force, Management and Deputy Chief Management Officer

Mr. Roger Dean Huffstetler

Senior Advisor, U.S. Department of the Navy

Dr. Silvana Rubino-Hallman

Deputy Performance Improvement Officer, U.S. Department of Defense



Adjourn Public Session

Ms. Jennifer Hill
Designated Federal Officer



Break



Open Closed Session

Ms. Jennifer Hill
Designated Federal Officer



Classified Brief on DoD Current Affairs

Hon. Lloyd J. Austin III
Secretary of Defense



Chair's Closing Remarks

Hon. Deborah James

Chair, Defense Business Board



Adjourn Closed Session

Ms. Jennifer Hill
Designated Federal Officer



DEFENSE BUSINESS BOARD

