

**Defense Business Board**  
**November 2022 Quarterly Meeting**

**AGENDA DAY 1**

**WEDNESDAY, NOVEMBER 9, 2022**

**Pentagon Room 1E840**

**CLOSED SESSION**

- 11:10 – 11:15 AM      Open Closed Session – Ms. Jennifer Hill, Designated Federal Officer (DFO)
- 11:15 AM – 12:00 PM    *Classified* Discussion by Deputy Secretary of Defense on the Resiliency of the Defense Industrial Base – Hon. Kathleen Hicks and Hon. Deborah G. Rosenblum, Performing the Duties of Assistant Secretary of Defense for Industrial Base Policy
- 12:00 – 12:05 PM      Adjourn Closed Session – Ms. Jennifer Hill, DFO

**CLOSED SESSION**

- 3:25 – 3:30 PM        Opening Closed Session – Ms. Jennifer Hill, DFO
- 3:30 – 4:00 PM        *Classified* Update on DoD Events by Secretary of Defense – Hon. Lloyd J. Austin III
- 4:00 – 5:00 PM        *Classified* Discussion on Streamlining Intelligence Processes – Hon. Ronald S. Moultrie, Under Secretary of Defense for Intelligence & Security
- 5:00 – 5:05 PM        Adjourn Closed Session – Ms. Jennifer Hill, DFO
- 5:05 – 5:30 PM        Break / Transition to Air Force Mess Room, 4D880

**Air Force Mess Room 4D880**

**CLOSED SESSION**

- 5:30 – 5:35 PM        Opening Closed Session – Ms. Jennifer Hill, DFO
- 5:35 – 5:45 PM        Chair's Remarks – Hon. Deborah James
- 5:45 – 5:55 PM        Deputy Secretary Remarks – Hon. Kathleen Hicks
- 5:55 – 7:30 PM        *Classified* discussion on how the Department is Preparing for Future Conflicts – Hon. Heidi Shyu, Under Secretary of Defense for Research and Engineering
- 7:30 – 7:35 PM        Adjourn Closed Session – Ms. Jennifer Hill, DFO

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**AGENDA DAY 2**

**THURSDAY, NOVEMBER 10, 2022**

**Pentagon Room 1E840**

**OPEN SESSION**

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| 8:30 – 8:35 AM   | Opening Public Session – Ms. Jennifer Hill, DFO  |
| 8:35 – 8:45 AM   | Chair’s Welcome to Members and Guests – Hon. Deborah James   |
| 8:45 – 10:15 AM  | Presentation, Deliberation, and Vote on “Recommendations to Improve Department of Defense Business Health Metrics” Study – Ms. Erin Hill, Chair, Business Transformation Advisory Subcommittee                   |
| 10:15 – 10:30 AM | Break  |
| 10:30 – 11:30 AM | Update on DOD Civilian Training – Hon. Gilbert Cisneros, Under Secretary of Defense for Personnel and Readiness and Mr. Thomas Constable, Acting Assistant Secretary of Defense for Manpower and Reserve Affairs |
| 11:30 – 12:25 PM | Follow up to the Dissolution of the Office of the Chief Management Officer and Current Business Improvement Efforts – Hon. Michael B. Donley, Director, Administration and Management                            |
| 12:25 – 12:30 PM | Chair’s Closing Remarks – Hon. Deborah James   |
| 12:30 – 12:35 PM | Adjourn Public Session – Ms. Jennifer Hill, DFO  |