



DEFENSE BUSINESS BOARD
NOVEMBER 2024 QUARTERLY MEETING

AGENDA
--- Day 1 ---
TUESDAY, NOVEMBER 12, 2024

Pentagon Library Conference Center, Room B4 and virtually to the public via ZoomGov.

CLOSED SESSION

- 7:45 – 7:50 AM Begin Closed Session – Ms. Cara Allison Marshall, DFO
- 7:50 – 7:55 AM Chair’s Welcome – Hon. Deborah James
- 8:00 – 8:45 AM *Classified Discussion* on Accomplishments and Changes to DoD Business Operations Since 2021- Hon. Kathleen Hicks, Deputy Secretary of Defense
 The Deputy Secretary will discuss the Department’s accomplishments across a range of initiatives since 2021, in the areas of capabilities, acquisitions, personnel, and business processes.
- 9:00 – 9:45 AM *Classified Discussion* on National Defense Industrial Strategy Implementation Plan – Hon. Laura Taylor-Kale, Assistant Secretary of Defense for Industrial Base Policy
 Hon. Taylor-Kale will discuss progress on implementing the National Defense Industrial Strategy, including key investments and initiatives to secure and make more resilient the supply chains upon which the Department depends.
- 9:45 AM Adjourn Closed Session – Ms. Cara Allison Marshall, DFO

OPEN SESSION

- 10:00 AM Begin Open Session – Ms. Cara Allison Marshall, DFO
- 10:00 – 10:55 AM *Discussion on “Using Strategic Capital for National Security”* – Dr. Jason Rathje, Director of the Office of Strategic Capital (OSC)
 This discussion will focus on the strategies and partnerships that OSC is using to accelerate and scale private investment for national security to support critical technology areas and improve supply chains.
- 10:55 AM Adjourn Open Session – Ms. Cara Allison Marshall, DFO

CLOSED SESSION

- 10:55 AM Begin Closed Session – Ms. Cara Allison Marshall, DFO
- 11:00 – 11:30 AM *Classified Discussion* on DoD Current Affairs – Hon. Lloyd Austin, Secretary of Defense
 Secretary Austin will focus on the state of the current global security environment and its implications for current and future business operations.
- 11:30 AM Adjourn Closed Session – Ms. Cara Allison Marshall, DFO



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TUESDAY, NOVEMBER 12, 2024

OPEN SESSION

- 1:30 PM Begin Open Session – Ms. Cara Allison Marshall, DFO
- 1:30 – 3:00 PM *Briefing, Discussion, and Vote on “Industry Partnerships for Crises” Study* – Dr. Christopher Gopal and Brig Gen (ret.) Bernie Skoch, Business Operations Advisory Subcommittee Co-Chairs
The Business Operations Subcommittee, led by Dr. Gopal and Brig Gen (ret.) Skoch, will provide a briefing on the study, followed by deliberation by the Defense Business Board and a vote. This study provides findings and recommendations related to building better partnerships with industry to expand capability rapidly in crises.
- 3:15 – 4:00 PM *Discussion on “Customer Experience Implementation Plan”* – Mr. Bob Salesses, Deputy Director, Washington Headquarters Services
The Deputy Director of Washington Headquarters Services will explore Washington Headquarters Services’ new “Customer Experience Implementation Plan”, which aims to focus the defense field activity on delivering superior customer service to their clients.
- 4:00 PM Adjourn Open Session – Ms. Cara Allison Marshall, DFO

CLOSED SESSION

- 4:00 PM Begin Closed Session – Ms. Cara Allison Marshall, DFO
- 4:00 – 5:00 PM *Classified Discussion on “Air Force and Space Force Management and Budget”* – Ms. Melissa Dalton, Under Secretary of the Air Force
The Under Secretary of the Air Force will brief the Board on her role in organizing, training, and equipping the Air Force and Space Force, including managing the annual budget of over \$200 billion.
- 5:00 PM Adjourn Closed Session – Ms. Cara Allison Marshall, DFO



DEFENSE BUSINESS BOARD
NOVEMBER 2024 QUARTERLY MEETING

AGENDA
--- Day 2 ---
WEDNESDAY, NOVEMBER 13, 2024

Pentagon Room 1E840 and Arlington National Cemetery

CLOSED SESSION

- 8:00 – 8:02 AM Begin Closed Session – Ms. Cara Allison Marshall, DFO
- 8:02 – 8:05 AM Chair’s Welcome – Hon. Deborah James
- 8:05 – 8:35 AM *Classified Discussion* on SOCOM Acquisitions – Ms. Melissa Johnson, Acquisition Executive for U.S. Special Operations Command.
 This discussion will explain how SOCOM engages in acquisition, development, and supply chain management, by placing authority to act at the lowest possible level and eliminating bureaucratic barriers to entry for both established and emerging businesses.
- 8:35 – 9:05 AM *Classified Discussion* on Prisoners of War/ Missing In Action (POW/MIA) Recovery & Accounting - Ms. Fern Sumpter Winbush, Principal Deputy Director for the Defense POW/MIA Accounting Agency (DPAA)
 The Principal Deputy Director will discuss efforts in recovering unaccounted Department of Defense personnel listed as prisoners of war (POW) and missing in action (MIA) from designated past conflicts, from countries around the world, including how DPAA manages sensitive relationships with governments that have had conflicts with the U.S. to accomplish its mission.
- 9:05 AM Adjourn Closed Session – Ms. Cara Allison Marshall, DFO

OPEN SESSION

Arlington National Cemetery

- 9:45 – 11:00 AM *Briefing on the Old Guard Operations and tour of the Tomb of the Unknown Soldiers*
 This briefing will describe the role of the Old Guard at Arlington National Cemetery, provide a tour of the Tomb area, and observe a changing of the Guard ceremony. It will serve to emphasize the purpose and high consequence of the work of the Board. This is a publicly available tour and subject to any capacity limitations and security procedures required by the Cemetery of all visitors.
- 11:00 AM Adjourn Meeting – Ms. Cara Allison Marshall, DFO

-- End of Quarterly Meeting --