

_____ (DATE)

MEMORANDUM FOR UNDER SECRETARY OF DEFENSE FOR POLICY

SUBJECT: Disqualification Statement (Advisory Board Member)

I understand that my employment by the Department of Defense is a public trust and that I may not participate in matters in which I have a financial interest.

As required by 18 U.S.C. § 208(a), I will not participate personally and substantially in any particular matter that has a direct and predictable effect on my financial interests or those of any person whose interests are imputed to me, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. § 208(b)(2). I understand that the interests of the following persons are imputed to me: any spouse or minor child of mine; any general partner of a partnership in which I am a limited or general partner; any organization in which I serve as officer, director, trustee, general partner or employee; and any person or organization with which I am negotiating or have an arrangement concerning prospective employment.

In connection with my duties as a Consultant/Advisory Board Member, this specifically means I am disqualified from participation in any particular matters that would directly and predictably effect on the following organizations (including DoD contractors) in which I have a financial interest:

All organizations identified as financial interests on the Financial Disclosure Report filed by me in conjunction with my appointment to this Advisory Board or Committee. This disqualification also applies to any financial interest I may subsequently acquire during my service with this Advisory Board or Committee.

This disqualification excludes any organization for which a waiver is granted under Title 18, United States Code 208(b)(3).

Defense Business Board (DBB)
Name of Advisory Board or Committee

Typed Name of Filer

Signature

**cc: Standards of Conduct Office
Room 3B652**