

DEFENSE BUSINESS BOARD

Meeting Minutes
November 7, 2018
12:00 to 2:30 PM

The Pentagon, Washington, D.C.

The Defense Business Board (DBB) is a federal advisory committee within the Department of Defense (DoD) operating pursuant to the Federal Advisory Committee Act of 1972, the Government in the Sunshine Act of 1976, and other appropriate federal regulations. The DBB meets quarterly and held its first session for fiscal year 2019 on November 7, 2018. The agenda included a scheduled public session from 1:30 – 2:15 PM in room 3E928 in the Pentagon, Washington, D.C.

DBB Members (voting) (10 present)

Bill Simon (Chair)

Paul Dolan

Arnold Punaro

Cynthia Trudell

Scott Dorn

John O'Connor

Atul Vashistha

Steve Fredrickson

Ralph Szygenda

Dave Venlet

DBB Subcommittee (Integrated Review Team) Members (non-voting)

Paul Kern (Defense Science Board)

David Van Buren (Defense Science Board)

DBB Staff (non-voting)

Ms. Roma K. Laster, Executive Director and Designated Federal Officer (DFO)

COL John Shank, Acting Deputy Director and USA Military Representative

Mr. Webster Bridges, Deputy Director (Detailed)

Mr. Steve Cruddas, Office Manager

Public Session Attendees

Ms. Kathryn Angstadt, Lockheed Martin

Mr. Ben Bain, Defense Innovation Board Staff

Ms. Marian Duffy, Baron Public Affairs

Ms. Lauren Williams, Federal Computer Week, Cyber & Defense

CHAIRMAN'S TIME

Chair Bill Simon reviewed the meeting's agenda, noted upcoming Board activities, and reiterated his desire to assist the Secretary and Deputy Secretary of Defense with their ongoing reform efforts.

The Board hosted the Honorable Patrick Shanahan, Deputy Secretary of Defense, Ms. Lisa Hershman, Deputy Chief Management Officer, and Mr. Tom Mooney, CMO Chief of Staff, for lunch from 12:00 to 1:15 PM. The Deputy Secretary of Defense requested DBB assistance with reform in four critical areas: IT, Logistics, Contract Management, and Health Care.

PUBLIC MEETING

At 1:30 PM, Ms. Laster (DFO) opened the public session and welcomed members of the public. Chair Bill Simon greeted and thanked everyone for attending. He then introduced Major General

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Arnold Punaro, USMCR (Retired) who is serving as the Integrated Review Team Chair for the congressionally directed study on *Industry-Government Exchange*. Mr. Punaro briefed the subcommittee's tasking as mandated by Section 883 of the 2019 NDAA and introduced members of the subcommittee composed of members from the Defense Business Board, Defense Science Board, and Defense Innovation Board. He then outlined the study tasks, the plan moving forward, and the deadlines of an interim briefing to the congressional defense committees by 31 December 2018 and a final report no later than 1 March 2019. Mr. Punaro highlighted the significant amount of previous work completed by both the Defense Business Board and Defense Science Board addressing this issue as well as previous studies by GAO, IDA, and others on existing defense and industry exchange programs. He mentioned ongoing work by the Defense Innovation Board touching on the topic. Mr. Punaro outlined the study plan which included conducting interviews both internal and external to the DoD, analysis of previous work on this topic, and surveying graduates of current exchange programs. The Integrated Review Team would also look at the current state of industry-government exchanges, revolving door legislation for both senior management positions and middle management, incentives/benefits to industry to participate in personnel exchange programs, and a review of existing Office of Government Ethics and Senate Armed Services Committee requirements for Presidential appointees requiring Senate approval.

Chair Bill Simon invited comments from the Board members and public attendees. DBB member Atul Vashistha shared that a similar DoD Chief of Information led IT exchange program was begun about two years ago called the DoD's Cyber Information Technology Exchange Program (CITEP). The CITEP is not a 1-for-1 exchange of personnel, but instead, is an opportunity for the exchange of knowledge, experience, and skills between the DoD and private sectors. Public attendee Ms. Lauren Williams asked for more information on the CIO led program. She was referred to the DoD CIO website (<https://dodcio.defense.gov/In-the-News/Information-Technology-Exchange-Program/>).

Ms. Laster invited members of the public to submit comments to the Board via email, and stated that today's public agenda and a copy of the subcommittee's briefing slides could be found on the Board's website at <http://dbb.defense.gov/Meetings/Meeting-November-2018/>.

The public meeting session concluded at 2:15 PM.

ADJOURNMENT

Following a quick recap of the day's activities, the Chair adjourned the meeting at 2:30 PM.

By signature, certified to be accurate and complete.



William Simon
Chair, Defense Business Board
November 15, 2018